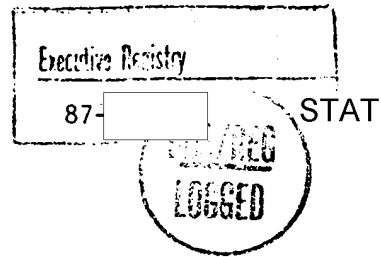


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November 13, 1987

Judge William Webster
Director of Central Intelligence
Central Intelligence Agency
Washington, D.C. 20505

Dear Judge Webster:

I know that you have been dealing with your colleagues, especially [redacted] about our Intelligence Assessment and Policy Program, but I wanted to close the loop from Harvard's end. Let me repeat how much we look forward to the program -- by now, I imagine you have a read-out from the first two executive seminars we have held here in Cambridge. We also look forward to your participation in the kick-off dinner for the Program's Steering Committee, in Washington on December 14th. I know I speak for my colleagues as well, especially Graham Allison, Ernest May and Richard Neustadt.

STAT

For your information, I enclose the list of those on the Steering Committee, Graham's letter of invitation for the dinner, and a brief description of the Program that was sent with the letter.

We look forward to seeing you on the 14th. With all best wishes,

Yours sincerely,

Gregory F. Treverton

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STEERING COMMITTEE
INTELLIGENCE ASSESSMENT AND POLICY PROJECT

Co-Chairmen:

Dean Graham Allison, Kennedy School of Government, Harvard University
Judge William Webster, Director of Central Intelligence

Invitees for Membership:

Morton I. Abramowitz, Assistant Secretary of State, Intelligence and
Research Bureau
Michael Armacost, Undersecretary of State for Political Affairs
Senator Bill Bradley, Senate Select Committee on Intelligence
Dr. Zbigniew Brzezinski, Counselor, Center for Strategic and International
Studies
Frank Carlucci, Assistant to the President for National Security Affairs
Congressman Richard Cheney, House Select Committee on Intelligence
Robert Gates, Deputy Director of Central Intelligence
Lt. Gen. Edward Heinz, Director of Intelligence Community Staff
William Hyland, Editor, *Foreign Affairs*
Admiral Bobby Inman, Westmark Systems, Inc.
Professor Robert Jervis, Columbia University
General David Jones, former Chairman of the Joint Chiefs of Staff
Richard Kerr, Deputy Director for Intelligence, Central Intelligence
Agency
Andrew Marshall, Director of Net Assessment, Office of the Secretary of
Defense
Congressman Dave McCurdy, House Select Committee on Intelligence
Senator Sam Nunn, Senate Select Committee on Intelligence
Lt. Gen. William Odom, Director of the National Security Agency
Lt. Gen. Leonard Perroots, Director of the Defense Intelligence Agency
James Schlesinger, Counsel, Center for Strategic and International Studies
General Brent Scowcroft, former Assistant to the President for National
Security Affairs
George Shultz, Secretary of State
Caspar Weinberger, Secretary of Defense
James Woolsey, Shea & Gardner